

2014 Hospital Profile

Chronic care hospitals are non-acute hospitals with an average length of patient stay greater than 25 days. These hospitals typically provide longer-term care, such as ventilator dependent care. Medicare classifies chronic hospitals as Long-Term Care Hospitals, using the same 25-day threshold. Chronic care hospitals treated 29% of all chronic and rehabilitation cases in FY14, while other non-acute hospitals treated 64% and acute hospitals treated 7%. Two chronic care hospitals, Spaulding – North Shore and Radius Specialty Hospital, closed during FY14. Of the four remaining chronic care hospitals, only one earned a profit in FY14. Inpatient days at chronic care hospitals decreased 17.5% between FY10 and FY14.

Hospitals in Cohort:

Kindred Hospital Northeast	Radius Specialty Hospital
Vibra Hospital of Western Massachusetts	Spaulding North Shore
New England Sinai Hospital	Spaulding Hospital Cambridge

Total Beds:

1,042 (26.3% of statewide total)

Median % Occupancy:

68.3%, < statewide (81.6%)

Total Inpatient Days:

239,969 (22.0% of statewide total)

Total Inpatient Discharges:

7,143 (11.7% of statewide total)

Average Public Payer Mix:

81.3%, > statewide (72.0%)

Total Gross Revenue in FY14:

\$795 million (32.1% of statewide total)

Inpatient:Outpatient Revenue in FY14:

96%:4% (statewide = 85%:15%)

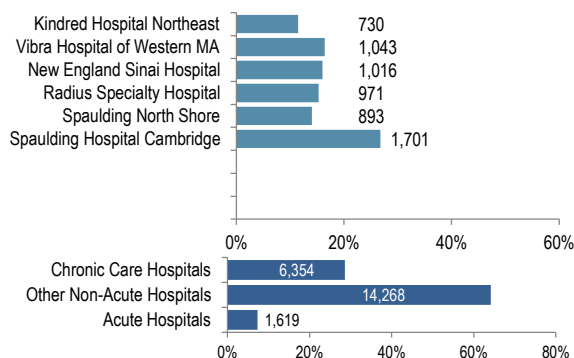
Adjusted Cost per Inpatient Day:

\$1,151, > statewide (\$830)

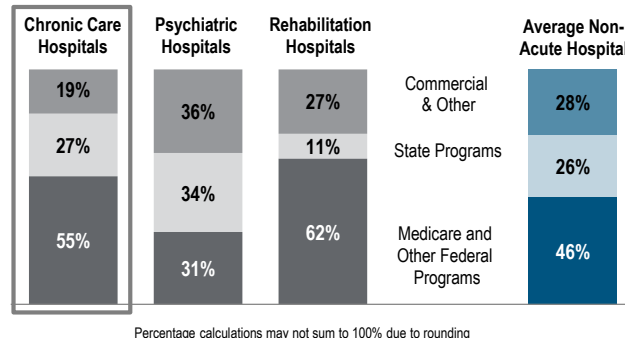
At a Glance

Services

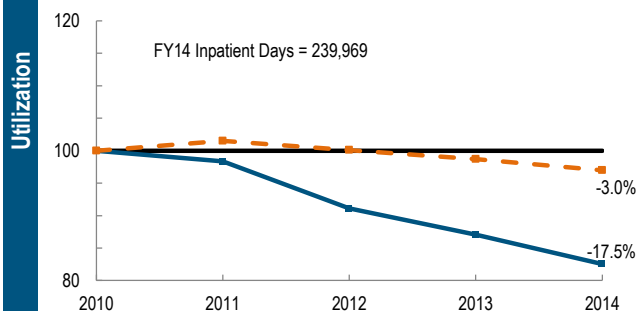
What proportion of total statewide chronic/rehab discharges was attributed to each of the cohort's hospitals in FY14? Overall, what proportions of total chronic/rehab discharges were attributed to acute hospitals and non-acute hospitals?



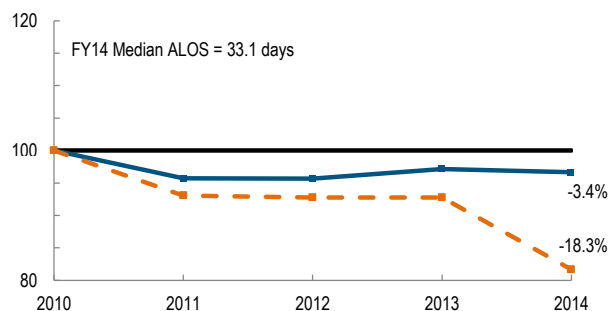
What was this cohort's average payer mix (gross charges) in FY14, and how does this compare to that of other non-acute hospital cohorts and the average non-acute hospital?



How has the volume of this cohort's inpatient days changed compared to FY10, and how does this compare to that of other non-acute hospitals? (FY10=100)



How has the cohort's median average length of stay (ALOS) changed compared to FY10, and how does this compare to that of other non-acute hospitals? (FY10=100)



Key:



For descriptions of the metrics, please see the technical appendix.

CHRONIC CARE HOSPITALS

2014 Hospital Profile

Utilization Trends	Volume of Inpatient Days					
		FY10	FY11	FY12	FY13	FY14
	Kindred Northeast	51,090	46,258	37,474	34,555	33,984
	Vibra of Western MA	58,260	57,745	55,614	54,367	55,175
	New England Sinai	59,404	57,612	47,481	44,873	35,467
	Radius Specialty	36,038	32,665	32,382	30,625	30,325
	Spaulding - North Shore	41,143	41,293	41,986	39,262	37,849
	Spaulding - Cambridge	44,798	50,318	49,917	49,507	47,169

Utilization Trends	Average Length of Stay (Days)					
		FY10	FY11	FY12	FY13	FY14
	Kindred Northeast	44.3	41.3	43.9	54.7	46.2
	Vibra of Western MA	54.2	51.2	48.0	48.6	52.9
	New England Sinai	36.8	34.4	34.8	38.3	34.9
	Radius Specialty	31.6	31.1	30.7	28.2	31.2
	Spaulding - North Shore	23.0	23.3	22.7	21.7	22.6
	Spaulding - Cambridge	25.4	26.8	26.5	28.2	27.7

Utilization Trends	Volume of Outpatient Visits					
		FY10	FY11	FY12	FY13	FY14
	Kindred Northeast	0	0	0	0	0
	Vibra of Western MA	0	0	0	0	0
	New England Sinai	85,304	72,423	94,938	32,520	29,013
	Radius Specialty	0	0	0	0	0
	Spaulding - North Shore	62,769	67,543	74,504	75,890	80,658
	Spaulding - Cambridge	1,359	386	249	323	282

Patient Revenue Trends	Net Patient Revenue per Inpatient Day					
		FY10	FY11	FY12	FY13	FY14
	Kindred Northeast	\$1,007	\$1,048	\$1,101	\$1,012	\$1,062
	Vibra of Western MA	\$892	\$864	\$963	\$916	\$971
	New England Sinai	\$1,206	\$1,238	\$1,251	\$1,224	\$1,155
	Radius Specialty	\$1,275	\$1,318	\$1,393	\$1,159	\$1,064
	Spaulding - North Shore	\$910	\$945	\$970	\$980	\$949
	Spaulding - Cambridge	\$1,156	\$1,244	\$1,284	\$1,350	\$1,390

Utilization Trends	Total Net Outpatient Revenue (in millions)					
		FY10	FY11	FY12	FY13	FY14
	Kindred Northeast	\$0.1	\$0.1	\$0.4	\$0.2	\$0.1
	Vibra of Western MA	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0
	New England Sinai	\$2.7	\$3.4	\$4.2	\$2.2	\$1.9
	Radius Specialty	(\$5.1)	(\$4.7)	(\$6.4)	\$0.0	\$0.0
	Spaulding - North Shore	\$5.1	\$6.1	\$6.9	\$6.9	\$7.7
	Spaulding - Cambridge	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0

Financial Performance	Total Revenue, Cost, and Profit (Loss) in FY2014					
		Operating Revenue	Total Revenue	Costs	Income (Loss)	Total Margin
	Kindred Northeast	\$35.7	\$36.9	\$37.1	(\$0.14)	-0.4%
	Vibra of Western MA	\$55.3	\$55.3	\$53.3	\$1.99	0.0%
	New England Sinai	\$43.2	\$43.2	\$45.4	(\$2.18)	-5.0%
	Radius Specialty	\$32.5	\$32.5	\$35.4	(\$2.88)	-8.9%
	Spaulding - North Shore	\$44.2	\$44.2	\$52.7	(\$8.47)	-19.2%
	Spaulding - Cambridge	\$71.1	\$71.1	\$73.8	(\$2.67)	-3.8%

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CENTER FOR HEALTH INFORMATION AND ANALYSIS

501 Boylston Street
Boston, MA 02116
617.701.8100

www.chiamass.gov

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